## Educational program annotation 38.03.02\_09 International logistics

**Field of study:** 38.03.02 Management

**Bachelor program:** 38.03.02 09 International logistics

**Level of education:** Bachelor

### 1. List of structural units in the program

The program for training bachelors in the direction 38.03.02 Management is implemented at the Institute of Industrial Management of Economics and Trade, graduating from the Graduate School of Management and Business.

Graduate School of Business and Management, Graduate School of Service and Trade, Graduate School of Engineering and Economics, Graduate School of Engineering Pedagogy, Psychology and Applied Linguistics, Graduate School of Law and Forensic Science, Graduate School of Sports Pedagogy, Graduate School media communications and public relations, as well as the Department of Fundamentals of Economics and Management, the Department of Social Sciences, which teach curriculum disciplines.

#### 2. Mission and goals of the educational program

The mission of the main educational program of the bachelor's degree is to provide a comprehensive, high-quality, internationally competitive education, based on a combination of modern educational technologies, educational methods aimed at forming the graduate's professional qualities and developing creative potential.

The mission of the program corresponds to the tasks facing domestic enterprises of any sphere, which consists in training specialists who are able to apply the latest technologies and tools in their professional activities: to work successfully in their chosen field of activity and be successful in the labor market, to master the principles and methods of management, entrepreneurship and business. activity, ability to make effective decisions based on high professional competence.

The purpose of specialized training of bachelors in the profile of "International logistics" is the formation of the following competencies: knowledge of methods and models of optimization in supply chains, decision-making under conditions of risk and uncertainty of initial data, modeling complex logistics systems, using a wide range of applied SCM software products and information and computer technology.

The uniqueness of the bachelor's program "International Logistics" is that it is of an applied nature and is aimed at training highly qualified managers and specialists in the field of international logistics and supply chain management at all levels.

1. According to the program, specialists of the following demanded professions are trained: transport logistics manager, transport logistics coordinator, head of the transport logistics department. The training program is aimed at developing skills in students that correspond to trends in the labor market - a complex of soft skills (creativity, desire to learn,

stress resistance, multitasking, and the ability to work in a team, the ability to be flexible, communicate competently, think outside the box, effectively organize your time, make decisions and take responsibility) and hard skills (the ability to organize the process, be responsible for building supply chains, communication and self-presentation skills, have the ability to adapt and change, the ability to work with analytics tools, prioritization, decision-making).

- 2. Involvement of leading practitioners from various fields and sectors of the economy in the training process, in order to transfer to bachelors the practical experience of organizing the company's logistics activities in order to integrate the theory and practice of training, which makes the program more attractive for applicants and allows the bachelor graduate to be more competitive and in demand in the labor market.
- 3. Integration into the curriculum of disciplines as a basic module, focused on deepening knowledge in the field of management, and a profile focus, focused on gaining knowledge in the field of management and optimization of inventory and information flows both within the enterprise and in the supply chain as a whole ...
- 4. A unique combination of specialized disciplines allows bachelors to form a system of "hard" professional skills that allow them to collect, process and analyze data using modern software products and statistical research methods, including the ability to systematize information, create a unique product or service, analyze traffic and user behavior and develop management decisions based on the results obtained.
- 5. Use in the course of training interactive teaching methods, such as the business simulator The Fresh Connection, Microsoft Project software a software product for managing complex, multi-stage projects; Excel software that allows you to apply statistical research methods in the analysis of big data.
- 6. Combination of both classical approaches and teaching methods (lectures and practical classes) and new, active methods, case sessions, participation in scientific and practical conferences in order to get the opportunity to get acquainted and exchange experience with representatives of other Universities, including, foreign, and practitioners from the real sector of the economy.

#### 3. Requirements

Persons who have a document on secondary general education or a document on secondary vocational education and qualifications, or a document on higher education and qualifications are allowed to master the educational program. Admission to training is carried out for the first year. The procedure and conditions for admission are regulated by the Rules for admission to undergraduate programs, specialist programs, master's programs at Peter the Great St. Petersburg Polytechnic University, which are approved for each year of admission.

4. Areas of professional activity and (or) areas of professional activity in which graduates who have mastered the educational program can carry out professional activities:

40 Cross-cutting types of professional activity in industry (in the areas of strategic and tactical planning and organization of production, logistics in transport, organization of supply chains).

Graduates can carry out professional activities in other areas and (or) spheres of professional activity, provided that their level of education and acquired competencies correspond to the requirements for the qualifications of an employee.

### 5. Type (types) of tasks of professional activity, for the solution of which the graduate should be ready:

- organizational and managerial;
- information and analytical;
- entrepreneurial.

### 6. Professional standards in accordance with which the educational program is developed:

No	Associated professional standard or other grounds for the inclusion of professional competencies in the educational program (name and details of documents)	Selected generalized labor function	Labor function, the preparation of the implementation of which is directed by professional competence
1.	40.049 Professional standard "Transport logistics specialist" approved by order of the Ministry of Labor and Social Protection of the Russian Federation dated September 08, 2014 No. 616n (registered by the Ministry of Justice of the Russian Federation on September 26, 2014, registration No. 34134)	B. Organization of the process of transportation of goods in the supply chain	B / 01.6 Organization of logistics activities for the transportation of goods in the supply chain  B / 02.6 Organization of work with contractors in the transport services market  B / 03.6 Organization of the process of improving the quality of the provision of logistics services for the transport of goods in the supply chain

### 7. The structure and content of the educational program

The educational program is implemented through a system of disciplinary modules and a module of state final certification.

The undergraduate program consists of the following types of modules:

General educational module, within the framework of which the development of universal, general professional, as well as mandatory professional competencies takes place.

The "Physical culture" module, in which the mastering of universal competence takes place.

A foreign language learning module, in which the development of universal competencies takes place.

A fundamental module in which the development of universal competencies takes place.

Basic study module of the field includes a set of disciplines (modules) that form knowledge, skills and abilities in the direction of training.

A module of a specialized orientation, which determines the profile of training, within which the development of professional competencies takes place.

Mobility module is an educational cycle within the framework of an educational program, which represents an additional educational trajectory for students in addition to training in the main educational direction.

The module of project activity is an independent activity of students, focused on solving a certain practically or theoretically significant problem, implemented within the framework of disciplines, practices, research work.

The module "State final examination" includes: the defense of the final qualifying work and the state exam (s) (if any).

Optional disciplines aimed at the socio-cultural development of students.

The learning outcomes by disciplines (modules) are correlated with indicators of achievement of competencies and ensure the gradual formation of the graduate's competencies.

Structure and scope of the educational program

Structure	Scope (credits)
BLOCK 1 "Disciplines (modules)"	209
BLOCK 2 "Practice"	25
BLOCK 3 "State final examination"	6
Total	240
BLOCK 4 "Electives"	6

### 7.1. Competence-based curriculum and calendar study schedule

The competence-based curriculum includes two interrelated components: Competence-formative and disciplinary-modular. The competence-forming part of the curriculum connects all the mandatory competencies of the graduate with the sequence of studying all academic disciplines, practices, etc. The disciplinary-modular part of the curriculum reflects the logical sequence of mastering the elements of the educational program that ensure the formation of competencies.

The curriculum defines the list, labor intensity (in credit units and academic hours), sequence and semester distribution of disciplines (modules), practices, forms of intermediate certification of students, state final certification, the volume of contact work of students with a teacher (by type of training) is highlighted and independent work of students.

The educational calendar indicates the periods of the types of educational activities and the periods of vacations.

### 7.2. Work programs of disciplines (modules), practice programs

The work program of the discipline (module) is developed in accordance with its own established educational standards, curriculum, competency matrix, which reflects the competencies of all levels, indicators for them, as well as descriptors that ensure their achievement.

### 7.3. Practice programs

Practices are a mandatory section of OOP and are a type of training sessions directly focused on the professional and practical training of students. Practitioners consolidate the knowledge and skills acquired by students as a result of mastering theoretical courses in special disciplines, develop practical skills and contribute to the integrated formation of general cultural and professional competencies of students.

The following types and types of practices are established in the PLO "International Logistics":

Educational practice:

- practice to acquire primary professional skills;
- organizational and managerial.

Internship:

- practice to acquire professional skills and professional experience;
- undergraduate practice.

### 7.4. Funds of evaluation tools for the current and intermediate certification of students in the discipline (module), practice:

The fund of assessment tools for conducting the current and intermediate attestation of students in the discipline (module), practice are included in the work program of the discipline (module) and the practice program, respectively, and is drawn up in the form of attachments to the programs.

### 7.5. Organization of research work of students

Research work is carried out by a bachelor under the guidance of a teacher. The purpose of the bachelor's research work is to realize the creative and intellectual abilities of students, the formation and improvement of the forms of their involvement in scientific activities, ensuring the unity of educational and scientific-practical processes to improve the professional level of training of specialists with higher education.

The research work of students involves the solution of the following tasks:

- teaching students the methodology of scientific research;
- creating conditions for students to use in practice
- theoretical knowledge;
- creating conditions for the disclosure and implementation of creative

and intellectual abilities of students;

 formation of skills in scientific and practical, creative and research activities.

The research work of a bachelor is divided into three types:

- Research work built into the educational process, as well as within educational and industrial practices.
- Research work that complements the educational process. This type of SRWS organization involves the individualization of training, in-depth study of the materials of the passed disciplines, the creation of prerequisites for training in master's and postgraduate studies.
- Research work parallel to the educational process, when the organization of research work involves the scientific professionalization of students, including specialization and preparation for a specific area of scientific activity.

#### 7.6. Fund of assessment tools for state final examination

The fund of assessment means for the state final certification is developed for the implementation and protection of the final qualifying work. In the course of the state final certification, the degree of compliance of the formed competencies of graduates with the requirements of this educational standard and the educational program being implemented is assessed.

The fund of assessment means includes: the program of state final certification, including requirements for final qualifying works and the procedure for their implementation, criteria for assessing the results of defense of final qualifying works.

#### 8. Places of practice and employment

Students can undergo practical training at Alidi-Nord LLC, ATV Logistics LLC, Beaton LLC, MM Component LLC TRANSFERA LLC, VVL LLC, Nissan Manufacturing RUS LLC, ASP Group LLC.

There are a number of long-term internship agreements between SPbPU and BT-Logistics LLC, Alidi-Nord LLC

Applications for graduates are received from enterprises of the city and the region: LLC "Alidi-Nord", LLC "ATV Logistics", LLC "Beaton", LLC "MM Component" LLC "TRANSSFERA", LLC "VVL".

### 9. Material and technical base for educational and scientific activities

To implement the training of bachelors in the direction of Management, IMET has laboratories equipped with the necessary equipment:

Research Laboratory "Digital Technologies in Business and Education". The research laboratory was created in order to widely attract the teaching staff, graduate students, undergraduates and students. The use of the Laboratory is a necessary element of the implementation of the research and educational process. The laboratory was organized to carry out research projects funded from competitions for grants from the Russian Humanitarian Science Foundation, RFBR and other sources. Research carried out in the Laboratory is included in research plans.

The book value of the equipment is 902,968.20 rubles.

Educational laboratory "Modern technologies of management". The educational laboratory was created to provide the educational process with information and technical means and programs, as well as for the use and implementation of information technologies in scientific and innovative activities.

The book value of the equipment is RUB 1,692,480.00.

The material and technical base of the educational program of the bachelor's degree ensures the conduct of all types of classes, disciplinary and interdisciplinary training, laboratory, practical and research work of students, provided for by the curriculum and corresponding to the current sanitary and fire safety rules and regulations.

Today, student education and research is carried out using databases on various indicators of the functioning of organizations.

Equipping the laboratory allows you to solve the most modern tasks in the field of strategic planning of the company's activities, collecting, processing and analyzing information about the factors of the external and internal environment of the organization for making management decisions.

### 10. Competitive advantages of graduates and possible places of employment

The preparation of bachelors is carried out on the basis of IMET, laboratories, computer classes, using modern interactive teaching methods. Special emphasis in training is given to a practice-oriented approach to training using business simulators "Inchainge" "The Fresh Connection", "The Cool Connection", "The Blue Connection" for supply chain management training, enhanced language training.

After training with the TFC, TCC and TBC business simulators, the best student team has the opportunity to travel to the annual Global Student Challenge at Windesheim University of Applied Sciences, Zwolle, Netherlands.

A new format of interaction with students is the conduct of open lectures and master classes by leading practitioners from various enterprises. Classes with bachelors are conducted by leading experts from the real sector: Integrity Solutions LLC Integrity Solutions (Luxoft Group of Companies), Unifeder A.S. OJSC, Bioton AO, Russian representative office of the Danish company Per Aarsleff A / S, bank".

Graduates of this program will be able not only to gain practical knowledge, but also to determine their future place of work in companies. Part-time employment is possible already during the training period at Alidi-Nord LLC, Atv Logistics LLC, Beaton LLC, MM Component LLC, TRANSFERA LLC, VVL LLC.

### 11. International cooperation

The main international partners are leading foreign universities, European business schools and universities of applied sciences, including those implementing similar educational programs.

Close integration is also carried out with foreign consortia of partners, jointly implementing international research projects within the framework of, for example, cross-border cooperation programs, "Interreg Baltic Sea

Region", "Erasmus +".

Cooperation and networking with international partners makes it possible to improve the quality of training of specialists through the development of academic mobility programs and inclusive education, the use of advanced foreign experience, the attraction of foreign professors from leading universities and research centers, and the attraction of students for the implementation of research projects.

#### 12. Main scientific directions and schools

The teachers involved in the implementation of the educational program are engaged in research activities in the framework of scientific areas on the following topics: methods of managing integrated supply chains; procurement logistics; inventory management in supply chains; time management in production and project execution; international logistics systems and the organization of operational management of production.

#### 13. Most significant results and achievements

The main scientific and practical results of joint research of teachers and students within the framework of this educational program are presented in the reporting documentation for the following grants:

RFBR Grant No. 18-010-01119 "Management of digital transformation of an innovative industrial cluster as a backbone element of an industry digital platform: methodology, tools, practice."

Grant of the Russian Science Foundation No. 14-38-00009 "Program-targeted management of the integrated development of the Arctic zone of the Russian Federation".

RFBR grant No. 16-32-00040 "Theoretical and scientific-methodological foundations of industrial development management in the Far North".

Agreement No. 20-110-50325 / 20. Review of approaches to interstate interaction of circumpolar countries in the development of the Arctic.

RFBR Grant No. 19-010-00610 / 19 "Theory, Methods and Techniques for Forecasting Economic Development by Autoregressive Models of Complex Variables".

# Annotations of educational program elements 38.03.02\_09 International logistics (subjects, practice and State Final Examination)

		Life safety			
Objectives:	The purpose of studying the discipline: the formation of a professional safety culture, which presupposes the readiness and ability of a graduate to use the acquired body of knowledge, skills and abilities to ensure safety in the field of his activity.				
Content:					
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	4+16El	8+8EI	27	9	
ECTS Credits:			2 ECTS		
Assessment:		Pass/Fa	il assessment		
	·	History			
Objectives:	The purpose of studying the discipline: to form students' comprehensive understanding of the cultural and historical originality of Russia, its place in world and European civilization; to give systematized knowledge about the basic laws and features of the world-historical process, with an emphasis on the study of the history of Russia; to introduce into the circle of historical problems related to the field of future professional activity, to develop skills for obtaining, analyzing and generalizing historical information.				
Content:	1. History as a science, theoretical foundations of the discipline (methodology, historiography, sources) 1.1. History in the system of social sciences and humanities. The basics methodology of historical science 1.2. Researcher and Historical Source 2. History of Russia and the world before the beginning of modern times 2.1. Features of the formation of statehood in Russia and the world 2.2. Russian lands in the XIII-XV centuries. and the European Middle Ages 2.3. Russia in the XVI-XVII centuries. in the context of the development of European Civilization 2.4. Russia and the World in the 18th-19th Centuries: Attempts at Modernization and the Industrial Revolution 3. Recent and contemporary history 3.1. Russia and the world in the 20th century 3.2. Russia and the world in the XXI century				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	4+8EI.	8+16El.	27	9	
ECTS Credits:			2 ECTS		
Assessment:		Pass/Fa	il assessment		
		Philosophy			

Objectives:	The purpose of studying the discipline: the formation of an idea about the specifics of philosophy as a method of cognition and spiritual development of the world, the main sections of modern philosophical knowledge, philosophical problems and methods of their research; development of skills of critical perception and assessment of sources of information, the ability to logically formulate, state and reasonably defend their own vision of problems and ways to resolve them; mastering the techniques of discussion, polemics, dialogue.				
Content:	1. Philosophy, its subject 1.1. Introductory lecture. 2. Historical types of philo 2.1. The emergence of ph 2.2. Philosophy of the Mic 2.3. Philosophy of moder 2.4. German classical idea 2.5. Non-classical philoso 2.6. The main directions a 2.7. Russian philosophy 3. Problems of philosophy 3.1. The problem of being 3.2. Development philoso 3.3. Philosophy of Conscis 3.4. Epistemological prob 3.5. Philosophy of Science 3.6. Positivist and post-po 3.7. Social philosophy	matter and place in culture The subject of philosophy, the sophy. Philosophical tradition illosophy. Philosophy of the ard ldle Ages and Renaissance in times alism phy and tendencies of philosophy if the XIX-XX centuries in philosophy phy pusness lems of philosophy experiences of philosophy experiences in the method gy of historical development pology	e concept of worldview is and modernity incient world  in the XX century		
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	4+18El	8+18El	24	36	
ECTS Credits:	3 ECTS				
Assessment:		Exa	amination		
		Jurisprudence			
Objectives:		the discipline: the formation iliarization of students with t	of legal culture as a necessary he basics of law and the formation		

Content:	<ol> <li>Fundamentals of labor rela regulation of professional act</li> <li>Legal basis for the protecti information, ecology.</li> </ol>	onal and municipal law. nheritance law. rative and criminal law. Jud ntions. State ivities. on of state interests,	licial system and law enforcement	
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	16	16	31	9
ECTS Credits:		2	2 ECTS	
Assessment:		Pass/Fai	l assessment	
	S	ociology and Psycholog	у	
Objectives:	, , , , ,			
Content:	and effectively apply existing and master new methods and models in solving problems of the professional field in the field of forecasting and understanding human behavior.  1. Sociology as a scientific discipline. Basic sociological categories 2. Prehistory and socio-philosophical preconditions of sociology as a science. Classical sociological theories. 3. Russian sociological thought 4. Contemporary sociological theories 5. Personality and society 6. Social groups and communities 7. Social inequality and stratification 8. Methods of sociological research 9. The history of the development of psychological knowledge. Psychology: subject, object and research methods 10. The main directions in psychology 11. The mental warehouse of the personality. The main functions of the psyche.  Development of the psyche in the process of ontogenesis and phylogenesis 12. Principles of organization and management in mental activity 13. Cognitive processes. Thinking and intelligence. Creation 14. Feeling. Perception. Representation. Imagination. Attention. Mnemic processes 15. Emotions and feelings. Communication and speech 16. Interpersonal relationships. Intergroup relationships and			

Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	16	32	60	36	
ECTS Credits:			4 ECTS		
Assessment:		Exa	amination		
		Physical Culture			
Objectives:  Content:	The purpose of studying the discipline: the formation of a personality with an active life position, independence in decision-making, a sense of responsibility, moral qualities, the ability to successfully socialize and the ability to apply various forms of physical culture and sports to maintain and strengthen health, improve the quality of life and the effectiveness of professional activity; ensuring an understanding of the social role of physical culture in the development of a personality and preparing it for professional activity; the formation of a motivational-value attitude to physical culture, the need for regular physical exercises, an attitude towards a healthy lifestyle; getting ideas about the mechanisms of adaptation of the body, about the impact of mental and physical stress on the human body; getting ideas about the mechanisms of adaptation of the body, about the impact of mental and physical stress on the human body; mastering a system of special knowledge, practical skills and abilities that ensure the preservation and strengthening of health, the formation of compensatory processes for the prevention of occupational diseases, the correction of existing deviations in the state of health, the development and improvement of psychophysical abilities, the formation of professionally significant qualities and personality traits; mastering the methodology for the formation and implementation of a complex of health-improving exercises for self-study, methods of self-control when performing physical activity, the rules of personal hygiene, a rational regime of work and rest; mastering the means and methods of counteracting unfavorable factors and working conditions, reducing fatigue in the process of professional activity and improving the quality of results; Obtaining knowledge about the role and place of physical culture and sports in the development of society as a whole: in the world, country and region of residence.				
Teaching and learning methods:	1. Theoretical section 1.1. Introductory lecture 1.2. The general concept of the theory and methodology of physical culture 1.3. Socio-biological foundations of physical culture, diagnostics and healthy lifestyle 1.4. Independent motor activity 1.5. Means, forms and methods of physical culture in professional human activity 1.6. Sport is an integrative factor in physical fitness  Lecture Practical training Independent study Exam				
	4+18El	-	41	9	
ECTS Credits:	2 ECTS				
Assessment:	Pass/Fail assessment				

	Electi	ve physical culture and	sports		
Objectives:	The purpose of studying the discipline: achievement and maintenance of the optimal level of physical fitness necessary for maintaining and strengthening health, stable performance and intensive work of students throughout the entire period of study, the formation of professionally significant qualities and personality traits; acquisition of personal experience of increasing motor and functional capabilities, providing general and professionally applied physical fitness; - improving the sportsmanship of students - athletes, the acquisition by students of the necessary knowledge on the basics of organizing sports training, preparation for work as public instructors, coaches and judges; understanding the social significance of physical culture and its role in personality development and preparation for professional activity; creation of a basis for creative and methodologically grounded use of physical culture and sports activities for the purpose of subsequent life and professional achievements; knowledge of the scientific - biological, pedagogical and practical foundations of physical culture and a healthy lifestyle; the formation of a motivational-value attitude to physical culture, an attitude towards a healthy lifestyle, physical improvement and self-education of the habits of regular exercise and sports; mastering a system of special knowledge, practical skills and abilities that ensure the preservation and strengthening of health, the formation of compensatory processes for the prevention of occupational diseases, the correction of existing deviations in health, the development and improvement of psychophysical abilities.  1. Practical section				
Content:	<ol> <li>Practical section</li> <li>Independent work of stu</li> </ol>	1. Practical section			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	-	240	72	16	
ECTS Credits:			328 h.		
Assessment:			nt/ Pass/Fail assessment/ Pass,	/Fail assessment	
		eign language: basic cou			
Objectives:	The purpose of studying the discipline: practical knowledge of colloquial everyday speech for active use in everyday communication; confident use of the most common and relatively simple language means in the main types of speech activity: speaking, listening (listening), reading and writing; increasing the level of educational autonomy, the ability to self-education.				
Content:	1. Personality, personal interests: travel, work and languages 1.1. Personality (personality traits, personality characteristics) 1.2. Travel and tourism (history, famous people) 1.3. Job (job description) 1.4. Learning foreign languages (ancient and modern languages) 2. Business life and education 2.1. Advertising (advertising history and modern advertising) 2.2. Business (modern business, famous business people) 2.3. Design (design history, modern design)				

Teaching and learning	2.4. Education (educational systems of different countries) 3. Social life (experience of different countries) 3.1. Engineering (current trends) 3.2. Trends (history and current trends) 3.3. Art and the media (contemporary art, the role of the media in society). 3.4. Crimes (known crimes)				
methods:	Lecture	Practical training	Independent study	Exam	
	-	90+96El	102	36	
ECTS Credits:		g	) ECTS		
Assessment:	Pas	s/Fail assessment / Pass/Fa	ail assessment / Graded assess	ment	
	Foreign la	nguage: Vocational-orie	nted course		
Objectives:	The purpose of studying the discipline: the use of a foreign language in everyday professional communication; translation and business correspondence in compliance with all norms of language equivalence; work with professional literature in order to obtain professional information.				
Content:	1. Career in the business world 1.1. Building a career (education and career) 1.2. Information (information systems and communications) 1.3. Quality (concept of quality, quality standards) 1.4. Feedback 2. Business and business problems 2.1. Increase in sales 2.2. Starting a new business 2.3. Financial control 2.4. Ethical trade				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	-	112	59	45	
ECTS Credits:		6	5 ECTS		
Assessment:		Pass/Fail assess	sment / Examination		
	Mana	agement Seminar (in Eng	glish)		
Objectives:	The purpose of studying the discipline: the formation of students' basic ideas about approaches to management used by world-famous personalities. Listeners get acquainted with information in English and study sources in the original language; to achieve this goal in the process of teaching the discipline, the following tasks are solved: acquaintance with the leading areas of theoretical and empirical research in the field of management; development of management consulting skills, decision-making, independent decision-making; use of various sources of information, including in the original language; - Ability to communicate in English using professional				

	vocabulary and terminology				
Content:	1. Evolution of theory, tools, methods and practices of management				
	2. Changing the structure of	of planning, organization,	management and control		
	3. Creation and presentation				
	4. Economic and financial a	nalysis			
	5. Human resources				
	6. Managerial roles and effe				
	7. Quantitative methods an				
	8. Operations and technological				
	9. New trends in theory, to	ols, methods and practice			
	management			_	
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
methous:					
	-	16	83	9	
ECTS Credits:			3 ECTS		
Assessment:	Pass/Fail assessment				
		Maths			
Objectives:			nts the necessary mathemati		
			nd economic problems usir		
	technology; development of students' logical and algorithmic thinking; teaching techniques and solutions to				
	mathematically formalized				
Content:	1. Linear algebra. Individual homework				
	2. Vector algebra and analytic geometry. Verification work.				
	3. Introduction to mathematical analysis. Verification work				
	4. Differential calculus of a function of one variable. Test.				
	5. Indefinite integral. Verification work.				
	6. A definite integral. Individual homework.				
	7. Differential calculus of functions of several variables. Test.				
		ations Individual homow	o mlx		
Teaching and learning	8. Ordinary differential equ Lecture	Practical training	Independent study	Exam	
methods:	Lecture	Fractical training	independent study	LXaIII	
methous.					
	74	74	140	72	
ECTS Credits:			0 ECTS		
Assessment:			on / Examination		
		Probability theory			
Objectives:	The purpose of the discipling	e: to study the foundatio	ons of the theory of probability	y, the formation of students'	

			llyze mathematical models t iss random phenomena and pi		
Content:	1. Random events 1.1. Algebra of events 1.2. The probability of the of the office of the office of the office of the office office office office office one-dimension office offi	event. Combinatorial eler s nal random variable sional random variable om variables vability theory		Toccsses.	
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	30	30	48	36	
ECTS Credits:			4 ECTS		
Assessment:			amination		
	,	Ecology			
Objectives:	The purpose of studying the discipline: the formation of graduates of environmental thinking, which allows them to reasonably and effectively apply environmental knowledge in solving both professional problems and in everyday life, to master new modern methods of environmental protection and ensuring environmental safety.				
Content:	1. Basics of general ecology 1.1. Introductory lecture 1.2. The subject and tasks of ecology. Biosphere, its structure and stages of development 1.3. Ecosystems and their structure. Ecosystem productivity 1.4. Environmental factors and their classification. Liebig's and Shelford's laws. Ecological niche concept 1.5. Regularities of ecosystem functioning 2. Fundamentals of Applied Ecology 2.1. The main environmental problems of our time and their causes 2.2. Basic approaches to environmental protection. Sanitary-hygienic and environmental regulation 2.3. Ecological foundations of rational nature management. Ecological economics. Environmental monitoring 2.4. Society and nature: interaction strategies				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	2+36El	8	17	9	

ECTS Credits:	2 ECTS				
Assessment:		Pass/Fa	il assessment		
		epts of modern natural s			
Objectives:	The purpose of studying the discipline: increasing the general educational and cultural level of future specialists, forming in them the foundations of a scientific worldview, a holistic materialistic view of natural phenomena at different hierarchical levels of organization of matter, acquaintance with the generally accepted natural science picture of the world; creation of prerequisites for the formation of innovative and technological thinking of future specialists, familiarization with the natural science base of modernization processes, modern technologies; enrichment and improvement of the methodology of scientific and practical professional activities of future specialists.				
Content:	of future specialists.  1. Introduction. Subject and methodology of studying the discipline 2. Natural science in the context of human culture. Scientific method 3. The main stages of the development of natural science 4. The concept of determinism in classical natural science 5. Corpuscular and continual concepts of describing nature 6. Space and time in natural science 7. Statistical patterns in nature. Energy conservation law in macroscopic processes. The principle of increasing entropy. 8. Quantum representations in the description of the microworld 9. Structure of matter 10. What the World is Made of: Towards a Fundamental Theory of Matter 11. Evolutionary processes in the megaworld: the science of the universe 12. Evolution of the stars 13. Science of the earth 14. Fundamental properties of living matter 15. The biosocial nature of man 16. Natural science and scientific and technological progress				
Teaching and learning methods:	17. Self-organization in ani Lecture	Practical training	Independent study	Exam	
FOTO C. I''	2+30El.	16	15	9	
ECTS Credits:			2 ECTS		
Assessment:			il assessment		
Objectives	The manner of the training	Informatics	and a section of the	- Li	
Objectives:	The purpose of the discipline: the study of information technology for information processing. The main objectives of the discipline are theoretical and practical development of information technologies and tools for solving typical general scientific problems in their professional activities by introducing and effectively using the capabilities of universal packages of applied computer programs; the discipline "Informatics" should provide				

Content:	the basis for the training of future specialists in the field of modern information technologies who understand the importance of information security, as well as create the necessary basis for the successful mastering of subsequent special disciplines of the curriculum; the study of the discipline should contribute to the development of students' creative abilities, the ability to formulate and solve the problems of the studied specialty, the ability to creatively apply and independently improve their knowledge, including using global computer networks.  1. Information and presentation forms				
Comemi	2. Hardware and software f		information processes		
	2.1. Hardware for the imple				
	2.2. Software tools for the		nation processes		
	3. Basics of algorithms and			_	
	4. Technologies for preparit 4.1. Reporting documentati		on and presentation materials	S	
	4.2. Technologies for prepa				
	5. Technologies for process				
	6. Models for solving function				
	7. Basics of network techno		/		
Teaching and learning	Lecture	Practical training	Independent study	Exam	
methods:					
	8	32+16Эл.	43	45	
ECTS Credits:			4 ECTS		
Assessment:	Total		amination		
Objectives:		roduction to the profess		wlodge of students about the	
	specific features of the prunderstanding of the specific foundations of management formation and development the history of the formation	The purpose of studying the discipline: the formation of theoretical ideas and knowledge of students about the specific features of the professional activity of a specialist in the field of management; a comprehensive understanding of the specifics of the manager's work; mastering primary knowledge about the general foundations of management of social organizations, about management and the profession of a manager; formation and development of interest in the profession of a manager; mastering primary knowledge about the history of the formation and development of management science.			
Content:	the history of the formation and development of management science.  1. Management as a special kind of activity 1.1. General characteristics of the profession of a manager and the direction "Management" 1.2. Manager and organization 2. Brief description of management development. Specific features of Russian and foreign management 3. Consideration of the professional and personal qualities of the manager of the organization 4. Organization management system 5. Making management decisions 6. Organizational culture 7. Features of the implemented profiles in the direction of training "Management" (bachelor level)				

Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	12	4	47	9		
ECTS Credits:			2 ECTS			
Assessment:	Pass/Fail assessment					
		Microeconomics				
Objectives:	economic processes, ide	The purpose of studying the discipline: training specialists who are able to analyze and assess the state of economic processes, identify economic problems and find their effective solution at the level of individual economic entities, using a set of methods and tools of microeconomic analysis.				
Content:	1. Introduction to Microeconomic Analysis 1.1. Basic concepts, categories and problems 1.2. Analysis of supply and demand. Market equilibrium 2. Theory of consumer behavior and market demand 2.1. Consumer choice and demand 2.2. Elasticity of individual and market demand 2.3. Test work 1 3. Foundations of the theory of production and costs 3.1. Theory of production and producer equilibrium 3.2. Manufacturer costs and profits 4. Competition and monopoly on commodity markets for goods and services 4.1. Market supply in perfect competition 4.2. Market supply under monopoly conditions 4.3. Market supply in conditions of imperfect competition: oligopoly and monopolistic competition 4.4. Test work 2 5. General economic equilibrium and efficiency 5.1. General equilibrium theory 5.2. Pareto efficiency and social welfare					
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	32	32+16El.	46	18		
ECTS Credits:			4 ECTS			
Assessment:			d assessment			
Objectives:	economic processes and	institutions at the macro I	ecialists capable of analyzing level; identify economic probl nic consequences, using the a	ems and find their effective		

Content:	1. National economy as a system of macroeconomic ties 1.1. Introduction to Macroeconomics. circulation of income and expenses 1.2. Key macroeconomic indicators. Price indices. 2. Basic models of macroeconomic equilibrium 2.1. Aggregate demand and aggregate supply. Model AD-AS 2.2. Equilibrium in the market for goods. Model IS. 2.3. Monetary system. Equilibrium in the money market. Model LM. 3. Test work 1 4. Macroeconomic instability and government regulation of the economy 4.1. Types and characteristics of macroeconomic cycles 4.2. Inflation: types, causes, methods of assessment, social economic consequences. Unemployment: types, ways measurements, socio-economic implications. 4.3. The economic growth 4.4. The main goals, tools and types of state regulation of the market for goods and the market for money 5. Balance of payments and exchange rate 6. Test work 2				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
methods.	32	32+16El.	19	45	
ECTS Credits:	32		FECTS	45	
Assessment:			mination		
713553111cm.		Enterprise economy	- Inniacion		
Objectives:	The purpose of studying the discipline: to form students' systems of knowledge and practical skills in the field of theory and practice of economic activity of the organization; to study the object and subject of enterprise management, factors of the external and internal environment of the enterprise, types of organizational and production structures, their characteristics; analyze the functional areas of activity and types of resources of the enterprise, the sequence of the economic analysis of the enterprise; to form an idea of the economic processes taking place at the enterprise and the economic tools for substantiating decisions in the field of organization management; to form the skills of economic analysis and calculation of indicators of production				
Content:	organization management; to form the skills of economic analysis and calculation of indicators of production and economic activities of the enterprise.  1. Introduction to the economics of the enterprise. 1.1. Introductory lecture 1.2. The structure of the national economy. Enterprise as a primary link in the economy. 1.3. Enterprise as a subject of entrepreneurial activity 1.4. Organizational-legal and organizational-economic forms of entrepreneurial activity 1.5. Production process, organizational and production structure of the enterprise				

	1.6. Principles, types and forms of organization of production 1.7. Production program and production capacity of the enterprise 1.8. Knowledge control for section 1 2. Enterprise resources 2.1. Fixed assets. Fixed assets of the enterprise 2.2. Working capital of the enterprise 2.3. Labor resources of the enterprise 2.4. Enterprise costs 2.5. Knowledge control under section 2 3. Income, profit and profitability of the enterprise 3.1. Revenue, profit, profitability 3.2. Pricing policy of the enterprise 4. Fundamentals of enterprise management 4.1. Fundamentals of Enterprise Management 4.2. Effect and efficiency. Methods for assessing economic efficiency. 4.3. Knowledge control according to section 3 and section 4.			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	32+16El	32+16El	12	36
ECTS Credits:			4 ECTS	
Assessment:		Examination / Settlem	ent and graphic work (SGW)	
		Management		
Objectives:	The purpose of the discipline: the formation of a basic system of knowledge among students in the field of general theory of organization management; mastering modern methods and tools for building a management system of an organization and leadership of a labor collective, obtaining skills for their systematic use in the field of managing organizations.			
Content:	1. Historical and theoretical foundations of management 1.1. Introduction to the discipline 1.2. General theory of organization and organization management 1.3. The main stages of management development, schools of management 1.4. Fundamentals of organization management theory 1.5. Organizational culture and its role in managing an organization 1.6. Internal and external environment of the organization 1.7. Knowledge control for section 1 2. Management functions 2.1. Mission and goals of the organization, strategy and tactics for achieving goals 2.2. Organizational relations in management			

	2.3. Types of organizational 2.4. Organization managem 2.5. Knowledge control und 3. Making management decision 3.1. Management decision 3.2. Making management d 3.3. Group methods for ma 3.4. Knowledge control und 4. Socio-psychological foun 4.1. Motivation of activities 4.2. Human resource mana 4.3. Conflict management i 4.4. Leadership and leaders 4.5. Manager efficiency 4.6. Knowledge control und	nent system, the role and the rection 2 cisions making process lecisions under conditions king decisions. Ranging der section 3 dations of management in the management of the organization the organization ship in management	functions of the head, the contro of uncertainty and risk em	ol function in management		
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	32+16El	32+16El	39	45		
ECTS Credits:		5 ECTS				
Assessment:		Exa	mination			
	Hist	tory of management tho	ught			
Objectives:	patterns of development of methods and means of va managerial decisions	The purpose of studying the discipline: the formation of students' knowledge about the main stages and patterns of development of management thought, skills and abilities of critical analysis, selection and use of methods and means of various schools, and national management models for making organizational and				
Content:	1. The origin of management thought 1.1. Management thought of the Ancient World, the Middle Ages and the New Time 2. Genesis and main stages of development of management abroad 2.1. Sources of management thought of the 18th-19th centuries 2.2. The origin and formation of theories and schools of management (first half of the XX century.) 3. Domestic history of management thought 3.1. Formation and development of management in Russia 4. Modern management concepts 4.1. Features of national management models					
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	16	16	31	9		
ECTS Credits:		2	ECTS			

managerial decisions, taking into account their social significance, promoting their implementation in a com and dynamic environment and assessing their consequences.  1. Marketing environment. 1.1. Introduction to Marketing 1.2. Competition 2. Consumer behavior. 2.1. Consumer behavior of consumer goods 2.2. Consumer behavior in organizational (business) markets 3. Marketing research 3.1. Quality marketing research 3.2. Quantitative marketing research 4. Marketing complex. 4. Sasortment and nomenclature of goods and services of the enterprise 4.2. Product development 4.3. Brand, branding 4.4. Distribution 4.5. Pricing 4.6. Complex of marketing communications and advertising 4.7. Personal sales management 4.8. Promotion of sales and public relations 5. Marketing management  Teaching and learning methods:  Teaching and learning Independent study Exam  ECTS Credits:  32+16EI 16+16EI 64 36  ECTS Credits:  5 ECTS  Ascounting	Assessment:		Pass/Fa	il assessment		
managerial decisions, taking into account their social significance, promoting their implementation in a com and dynamic environment and assessing their consequences.  1. Marketing environment. 1.1. Introduction to Marketing 1.2. Competition 2. Consumer behavior. 2.1. Consumer behavior of consumer goods 2.2. Consumer behavior in organizational (business) markets 3. Marketing research 3.1. Quality marketing research 3.2. Quantitative marketing research 4. Marketing complex. 4.1. Assortment and nomenclature of goods and services of the enterprise 4.2. Product development 4.3. Brand, branding 4.4. Distribution 4.5. Pricting 4.6. Complex of marketing communications and advertising 4.7. Personal sales management 4.8. Promotion of sales and public relations 5. Marketing management  Teaching and learning methods:  Teaching and learning management  Lecture Practical training Independent study Exam  ECTS Credits: 5 ECTS  Assessment: Examination			Marketing			
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1. Marketing environment. 1.1. Introduction to Marketing 1.2. Competition 2. Consumer behavior. 2.1. Consumer behavior of consumer goods 2.2. Consumer behavior in organizational (business) markets 3. Marketing research 3.1. Quality marketing research 3.2. Quantitative marketing research 4. Marketing complex. 4.1. Assortment and nomenclature of goods and services of the enterprise 4.2. Product development 4.3. Brand, branding 4.4. Distribution 4.5. Pricing 4.6. Complex of marketing communications and advertising 4.7. Personal sales management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 4.8. Promotion of sales and public relations 5. Marketing management 6. ECTS Credits: 6. ECTS Credits: 6. ECTS Credits: 7. Examination	I				iplementation in a complex	
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3.2. Quantitative marketing research 4. Marketing complex. 4.1. Assortment and nomenclature of goods and services of the enterprise 4.2. Product development 4.3. Brand, branding 4.4. Distribution 4.5. Pricing 4.6. Complex of marketing communications and advertising 4.7. Personal sales management 4.8. Promotion of sales and public relations 5. Marketing management  Teaching and learning methods:  Teaching and learning and learning methods:  Security of the enterprise and services and services and services of the enterprise and services and services and	I		earch			
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4.7. Personal sales management 4.8. Promotion of sales and public relations 5. Marketing management  Teaching and learning methods:  32+16El 16+16El 64 36  ECTS Credits:  Assessment:  Accounting	I					
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Teaching and learning methods:  Solution  Teaching and learning methods:  Solution  Solution  Description  Practical training methods in the properties of t	I					
Teaching and learning methods:LecturePractical trainingIndependent studyExam32+16El16+16El6436ECTS Credits:5 ECTSAssessment:ExaminationAccounting	I		•			
methods:         32+16El         16+16El         64         36           ECTS Credits:         5 ECTS           Assessment:         Examination           Accounting	Tanahina and laarnina			Independent study		
32+16E  16+16E  64 36		Lecture	Practical training	Independent study	Exam	
ECTS Credits: 5 ECTS Assessment: Examination Accounting	l					
Assessment: Examination Accounting		32+16El			36	
Accounting						
	Assessment:			amination		
Objectives.	Objectives	The common of the decision who		-:		
	Objectives:	The purpose of studying the discipline: to form a basic system of knowledge about accounting in students, its				
	I	place and role in managing an organization, as well as skills and practical skills in conducting individual accounting transactions, documenting them, aggregating and summarizing in accounting (financial)				
	I	statements, taking into account the world realities of integration, and of a technological nature.				
Content:  1. Theoretical foundations of accounting	Content:			integration, and or a technolog	gicai nature.	
1.1. Organization of the accounting process. Accounting Regulations				ting Regulations		
1.2. Elements of the accounting method	ı			and the second		
2. Accounting for enterprise resources	ı		•			

			unting for financial investment			
			sets, intangible assets, R&D ex	penses		
	2.3. Accounting for invento		for compulsory pension, so	sial and health insurance		
	settlements	and wages. Accounting	for compaisory pension, so	ciai and nealth insurance		
		3. Accounting for the costs of production and release of finished products				
		3.1. Classification of production costs. Calculation of the cost of products, works, services				
	3.2. Accounting for finished		, , , , , , , , , , , , , , , , , , ,			
	4. Accounting for settlemer					
		ments with buyers and cu	ustomers. Accounting for settl	ements with suppliers and		
	contractors					
	4.2. Accounting for settlem			1.6		
	5. Accounting for the finance		ings. Accounting for earmarke	a runaing		
			roducts, works, services. Acco	ounting for financial results		
	from other income and exp			ranting for infancial results		
			ne tax calculations. Accounting	g for retained earnings and		
	reserve fund	-		-		
	5.3. Accounting for authori	zed capital. Additional cap	oital accounting			
	6. Accounting financial statements					
	6.1. General principles for the preparation of accounting financial					
	Reporting 6.2. Characteristics of the forms of financial statements					
Teaching and learning	Lecture	Practical training	Independent study	Exam		
methods:			,			
	16+16El	32+16El	55	45		
ECTS Credits:			5 ECTS			
Assessment:		Examination / Settleme	ent and graphic work (SGW)			
	Statistics					
Objectives:			s who own existing ones and			
	statistical methods for obtaining and analyzing information, who are able to independently and reasonably					
	choose the directions and methods of data analysis for making management decisions.					
Content:	1. Subject and methodology of statistics. Statistical observation. Statistical indicators					
	Methods for the analysis of empirical distributions     Selective observation					
	4. Statistical methods for s	tudvina relationshins				
	5. Methods of time series a					
	6. Index method of analysi					

		7. Macroeconomic indicators in the system of national accounts				
	8. Statistics of national wea					
	9. Statistics of money circu	lation, prices and inflation	on			
	10. Labor statistics					
	11. Population statistics					
Teaching and learning	Lecture	Practical training	Independent study	Exam		
methods:		_				
	16+16El	32+16El	28	36		
ECTS Credits:	10+10L1		4 ECTS	30		
Assessment:			amination			
ASSESSITIETT.		Finance and credit	ammation	1		
01: 1:						
Objectives:			onal preparation of a gradua			
			, production, entrepreneurial	tasks in the field of finance,		
	money circulation and credi					
Content:	1. Money and its role in fina					
	2. Foundations of the gener					
	3. Finances of economic en	tities in various fields of	activity			
	4. World financial system					
	5. Credit and its role in the economy					
	6. Credit intermediation. Banks					
	7. Lending instruments					
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	32	16+16El	53	27		
ECTS Credits:			4 ECTS			
Assessment:			amination			
		Financial management	1			
Objectives:	The purpose of studying th		cialists who can reasonably a	nd effectively apply existing		
	and master new methods of financial management of a company in accordance with the specifics of their activities; who are able to economically competently explain the essence of the used financial methods and					
	models and justify the need for their application.					
Content:			management			
Gorreaner		<ol> <li>Introduction. Fundamental principles of financial management</li> <li>The theory of cash flow and the time value of money</li> </ol>				
	3. Risk and return	and the thire value of file	,			
	4. Price, capital structure					
	5. The concept of leverage	in enternrise canital mar	nagement			
	6. Business valuation	in chterprise capital illai	iagement			
	o. Dusiliess Valuation					

	7. Profit distribution policy	/		
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	16+16El.	30+2CW+ 16El.	60	40
ECTS Credits:			5 ECTS	
Assessment:		Examination	on / Course paper	
		<b>Management Accountin</b>		
Objectives:		jement accounting, as we	ture specialists a system of kn ll as practical skills in using inf s.	
Content:	1. Introduction to manage 1.1. Goals, objectives, management system. Com 1.2. Costs are the main of 1.3. Cost structure by frec 1.4. Classification of costs 1.5. Classification of costs 1.6. Classification of costs 1.7. Cost structure by moptionsF 1.8. Test work for section 2. Classification of manage 2.1. Organizational aspec classification of management responsibility centers. The 2.2. Management account (absorption / fullcosting) 2.3. Activity-based costing 2.4. Limited cost control s 2.5. Test work for section 3. Classification of manasystem 3.1. Accounting and costing 3.2. Custom-made metholaccounting and the scope Percentage method of cost	ment accounting. Costs a ain sections of the cours apparative characteristics of oject of management accounting of the way they are assisted in relation to the volume anagement functions, regarded by the way they are assisted of management functions, regarded by the way they are assisted of management functions, regarded by the management functions of restance of management accounting systems by the method of cost accounting systems of the method of the cost accounting and of its use.	s the main object of management a. Management accounting are of financial and management accounting. Essence and classificate acconomic elements.  In great to a cost object of products gulated and unregulated cost of products. In a cost object of products are classification of systems by the control of management ponsibility centers are chod of grouping costs management tool.  In grand cost object of management tool.  It was by cost accounting method of grouping costs.	nd its role in the enterprise ccounting tion of costs.  s, by management decision the method of grouping costs mined by the organization: nt and accounting system by gement system by full cost ods. Regulatory accounting s-by-process method of cost

	3.4. Accounting for changes in norms and standards. Cost variances and their analysis as a cost control tool.			
	Deviation analysis methods. 4. Planning. Budgeting. Management accounting in the management decision making system			
			the management decision make	king system
	4.1. Basics of planning and		+ -6 bd+- b+6	
	•		t of budgets by centers of res	sponsibility, functional areas
	and types of products (pro		- Duradia - urlavant infa	
	•	ing management decision	ns. Providing relevant inforn	nation for making business
	management decisions.	for modeling object towns up		
	4.4. Procedure and criteria			
	4.5. Procedure and criteria	5 5	anagement decisions	
	4.6. Management accounting			_
Teaching and learning	Lecture	Practical training	Independent study	Exam
methods:				
	32+16El.	16+16EI.	28	36
ECTS Credits:		-	4 ECTS	
Assessment:		Exa	amination	
	·	Strategic management		
Objectives:	The purpose of the discipling		ncepts and concepts of strate	gic management, the history
			ent; to form an understandin	
	process of developing and making strategic decisions; study various aspects of business integration and diversification in modern market conditions, as well as the main components of the organization's economic			
			advantages, taking into accou	
	factors; master the method	ods and tools for the fo	rmation and implementation	of enterprise strategies at
			ic position of an enterprise in	
	competitive advantages	, 5	·	, , ,
Content:	1. Theoretical and methodo	ological foundations of str	ategic management	
	1.1. Introduction to the dis	•	3	
			nent of strategic manageme	nt and planning, Strategic
	1.2. The history of the formation and development of strategic management and planning. Strategic Management Schools 1.3. Strategic management cycle			
	2. Strategic analysis	,		
	2.1. Strategic analysis of the organization's external environment 2.2. Strategic analysis of the internal environment of the organization			
	2.3. Organization goals set		<b>3</b>	
	3. Development of the orga			
	3.1. Classification of strate		D	
	3.2. Corporate and collection		r	
	3.3. Business-level strateg			
	5.5. Business level strategies			

Teaching and learning methods:	3.4. Organizational functio 4. Methods for the formatic 4.1. Methods for Developin 4.2. Risks and strategic cho 4.3. Strategy implementati  Lecture	on and implementation of g Strategic Alternatives pices	Independent study  44	Exam 36
ECTS Credits:		4	1 ECTS	
Assessment:			mination	
		<b>Production managemen</b>		
Objectives:	The purpose of the discipline: the formation of a basic system of knowledge among students in the field of management of an industrial organization (enterprise, firm, corporation), mastering modern methods and tools for the effective integrated use of all resources of an industrial organization and increasing production efficiency through the rational organization of production processes in time and space, strengthening human resources, widespread use of digital technologies; mastering the practice of their use by foreign and domestic industrial enterprises in modern economic conditions.			
Content:				

	4.2. Linking corporate and operational business strategies of an enterprise 4.3. Operational production planning systems 4.4. The concept of creating an integrated automated production control system				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	16+16EI.	16+32El.	28	36	
ECTS Credits:			4 ECTS		
Assessment:		Ex	amination		
	Advar	ced manufacturing tecl	nnology		
Objectives:	prospects for the developm effectiveness of their use in	nent of advanced produc n solving technological pr	oblems of production develop	nd the world, as well as the ment.	
Content:	prospects for the development of advanced production technologies in Russia and the world, as well as the effectiveness of their use in solving technological problems of production development.  1. The concept of advanced manufacturing technologies. Prospects for the development of advanced productio technologies in Russia and the world.  2. Computer Engineering, High Performance Computing. Optimal design. Bionic design.  3. Traditional and modern construction materials. Production of modern construction materials.  4. Technologies of modern production (subtractive technologies (metal cutting, electrical erosion), Additiv technologies, Casting technologies, Reverse engineering).  5. Modern robotic systems and complexes, prospects for smart automation of production (Sensorics, Human-machine interface)  6. Organization of production of the future. Digital factories, smart factories, virtual factories  7. Modern media technologies. MediaNet as one of the high-tech markets under the National Technolog Initiative.  8. Aerospace engineering and technology. Development of the aviation and rocket and space industries AeroNet as one of the high-tech markets under th National Technology Initiative.  9. Modern technological trends in the automotive industry. AutoNet as one of the high-tech markets under th National Technology Initiative  10. Features and global trends in world shipbuilding. MaryNet as one of the high-tech markets under th National Technologies for the production of micro and nano electronics (production of electronic componen base, MEMS)  12. Current trends in the energy industry (reducing the energy intensity of production, alternative energy sources in production, transmission an storage of energy). EnergyNet as one of the high-tech markets under the National Technology Initiative.  13. Application of modern information and digital				

Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	16	16	31	9		
ECTS Credits:			2 ECTS			
Assessment:		Pass/Fa	il assessment			
	Di	Digital Industry Technologies				
Objectives:	The purpose of studying the discipline: to acquaint students with modern technologies of the digital industry and models of their optimal application in the framework of professional activities; to provide listeners with information about modern research trends in various fields of knowledge that form modern digital technologies of the industry; help students to form a general understanding of the contribution of SPbPU Institutes, as well as the University as a whole, to scientific and technological development both within the Russian Federation and abroad; assistance in career guidance, allowing future specialists to determine the area of professional					
Content:	interests and research activities.  1. Introductory (installation) lecture 2. World trends in the development of the digital industry. National Technology Initiative. NTI Markets 3. Direction "Technet" (advanced production technologies) of the National Technology Initiative. Megaproject "Factories of the Future". Digital industry.  4. Roadmap for the development of "end-to-end" digital technology "New production technologies" (within the framework of the federal project "Digital Technologies" of the national program "Digital Economy of the Russiar Federation").  5. Digital design and modeling (Smart Design). Digital twins and digital shadows 6. High performance computing. HPC. 7. Robotics and sensorics. Industrial Internet. 8. Technologies of wireless communication. 9. Quantum technologies. 10. Distributed ledger systems. 11. Big data. Machine learning. Artificial Intelligence. Neurotechnology 12. Technologies of virtual and augmented reality. 13. Laser technologies. Photonics. 14. Renewable energy sources. New energy. Implementation of end-to-end digital technologies using the example of the spheres - construction (BIM)					
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	2+14El	16El	36	4		
ECTS Credits:	Z   17L	I .	2 <i>ECTS</i>	_т		
Assessment:			il assessment			

	Inforn	nation systems and techr	nologies	
Objectives:	The purpose of studying the discipline: to acquaint students with the role, purpose, capabilities and functionality of modern information systems and technologies; to acquaint with the basic information technologies used in modern corporate information systems; teach to understand and be able to apply the basics of enterprise architecture modeling.			
Content:	<ol> <li>The role and place of information systems and technologies in the management of the organization.</li> <li>Economic information systems.</li> <li>Information technology.</li> </ol>			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	16	32	24	36
ECTS Credits:		3	B ECTS	
Assessment:		Exa	mination	
	M	lanagement documentati	on	
	functioning of a modern enterprise; formation of a system of theoretical information and practical knowledge on the preparation, editing and subsequent processing of documents, taking into account the requirements of the current Russian legislation.			
Content:				

Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	8	16+8EI	31	9
ECTS Credits:			2 ECTS	-
Assessment:		Pass/Fa	il assessment	
	Mathematical methods in economics and management			
Objectives:	The purpose of the discipline: to study the foundations of mathematical methods in economics, necessary for the organization and successful conduct of research, production, economic, commercial and financial activities of an enterprise (organization); training in the effective application and justification of the use of existing methods for solving management problems; development of students' rational-logical style of thinking in assessing and forecasting economic processes.			
Content:	Theory of linear optimization     Multi-criteria optimization     Non-linear optimization			
Teaching and learning	Lecture	Practical training	Independent study	Exam
methods:	16+16El.	32	80	36
ECTS Credits:	5 ECTS			
Assessment:	Examination / Settlement and graphic work (SGW)			
		Operations research		
Objectives:	The purpose of the discipline: to study the foundations of mathematical methods in economics, necessary for the organization and successful conduct of research, production, economic, commercial and financial activities of an enterprise (organization); training in the effective application and justification of the use of existing methods for solving management problems; development of students' rational-logical style of thinking in assessing and forecasting economic processes.			
Content:	Theory of linear optimization     Multi-criteria optimization     Non-linear optimization			
Teaching and learning	Lecture	Practical training	Independent study	Exam
methods:	16+16El.	32	80	36
ECTS Credits:	5 ECTS			
Assessment:	Examination / Settlement and graphic work (SGW)			
	Hu	man Resource Managem		
Objectives:	The purpose of studying the discipline: the formation of a basic system of knowledge and certain practical skills in the field of theory and practice of human resource management in students, allowing future managers to form the ability to make effective personnel decisions at enterprises or organizations.			
Content:	1. Theoretical foundations of human resource management 1.1 Concept and systems of human resource management. A brief overview of the evolution of approaches to human resource management. Characteristics of human resource management. The difference between human			

resource management and personnel management. Human resource management system. Human resource management strategies: concept, types, conditions for implementation. Human resource management depending on the stage of the organization's life cycle.

- 1.2 The concept and typology of the organization's personnel policy. The concept and essence of personnel policy. Fundamental principles for the formation of personnel policy. The main characteristics of personnel policy. Typology of personnel policy. Ways to implement personnel policy in modern conditions
- 1.3 Legal basis for human resource management. Modern requirements for personnel. The emergence of labor relations between the employee and the employer. The rights and obligations of the employee and the employer. Topical issues of labor law. Social and psychological interaction of personnel. Relationships in groups, interaction between employee and manager. Forms of employee participation in the management of the organization.
- 2. Technologies of human resource management
- 2.1 Recruitment strategy. Factors affecting the recruitment system. The main problems in the field of personnel selection. Recruitment technologies. Algorithm for the implementation of the recruitment process. Typology and methods of interview behavior in the selection of personnel.
- 2.2 Onboarding new employees in the organization is a two-way nature of the onboarding process. The goals and objectives of adaptation on the part of the employee and on the part of the employer. Approaches to the adaptation of new employees to the organization. Stages of the adaptation process. Development of an adaptation program. Creation of a mentoring system.
- 2.3 Personnel assessment system. Personnel assessment system concept. The connection of the personnel assessment system with the business processes of the organization. Stages of the personnel assessment procedure. Criteria for evaluation. The concept and types of competencies. Personnel assessment methods: competency model, 360-degree method, assessment center technology, key performance indicators (kpi) system.
- 2.4 Professional training and development of personnel. The concept and types of training and development of personnel. Stages of the personnel training process. Definition of goals and training needs. Determination of the content of forms and methods of teaching. Evaluation of the effectiveness of the training system, type of career, career plan of an employee of the organization.
- 2.5 The system of motivation and incentives for personnel. Motivation concepts. The essence of the labor motivation system. Methods of stimulating labor: direct material incentives, indirect material incentives, moral incentives. Labor remuneration structure. Surcharges and surcharges. Bonuses. Grading technique. Features of the formation of a social package in Russian organizations. Unconventional ideas of moral incentives.
- 3. Evaluation of the effectiveness of the human resource management system
- 3.1 Assessment of the effectiveness of the use of human resources. Analysis of the personnel potential of the organization (quantitative and qualitative composition of personnel). Personnel movement. Working time balance. Labor productivity. Staff profitability.
- 3.2 Socio-economic assessment of the effectiveness of personnel activities in the organization. The concept and classification of personnel costs of the organization. The composition of the organization's personnel costs. Rules for the preparation of the budget for personnel costs. Indicators of the effectiveness of personnel

	activities. The relationship between the economic and social effect of personnel activities. An integrated approach to assessing the socio-economic efficiency of personnel activities implemented in the organization.				
Teaching and learning	Lecture	Practical training	Independent study	Exam	
methods:	16+16 El	16+16 El	53	27	
ECTS Credits:	10110 E		4 ECTS	27	
Assessment:			amination		
nosessiment.	Human Resource	ce Management in Intern			
Objectives:			tion of a basic system of know	vledge and certain practical	
			an resource management in s		
	managers to form th	e ability to make effective	e personnel decisions at enter	prises or organizations.	
Content:	1. Theoretical foundations	of human resource mana	gement		
			gement. A brief overview of th		
			man resource management. Tl		
			. Human resource manageme		
			ons for implementation. Hu	man resource management	
	depending on the stage of				
			s personnel policy. The conce		
		•	f personnel policy. The main	•	
			ment personnel policy in mode		
	1.3 Legal basis for human resource management. Modern requirements for personnel. The emergence of labor relations between the employee and the employer. The rights and obligations of the employee and the employer. Topical issues of labor law. Social and psychological interaction of personnel. Relationships in groups, interaction between employee and manager. Forms of employee participation in the management of				
	the organization.				
	<ul><li>2. Technologies of human resource management</li><li>2.1 Recruitment strategy. Factors affecting the recruitment system. The main problems in the field of personne</li></ul>				
	selection. Recruitment technologies. Algorithm for the implementation of the recruitment process. Typology				
	and methods of interview behavior in the selection of personnel.				
	<ul> <li>2.2 Onboarding new employees in the organization is a two-way nature of the onboarding process. The g and objectives of adaptation on the part of the employee and on the part of the employer. Approaches to adaptation of new employees to the organization. Stages of the adaptation process. Development of adaptation program. Creation of a mentoring system.</li> <li>2.3 Personnel assessment system. Personnel assessment system concept. The connection of the person assessment system with the business processes of the organization. Stages of the personnel assessment procedure. Criteria for evaluation. The concept and types of competencies. Personnel assessment method</li> </ul>				
	• • • • • • • • • • • • • • • • • • • •	degree method, assessm	ent center technology, key p	performance indicators (kpi)	
	system.				
2.4 Professional training and developm					
	personnel. Stages of the	personnei training process	s. Definition of goals and train	ning needs. Determination of	

	the content of forms and methods of teaching. Evaluation of the effectiveness of the training system, type of career, career plan of an employee of the organization.  2.5 The system of motivation and incentives for personnel. Motivation concepts. The essence of the labor motivation system. Methods of stimulating labor: direct material incentives, indirect material incentives, moral incentives. Labor remuneration structure. Surcharges and surcharges. Bonuses. Grading technique. Features of the formation of a social package in Russian organizations. Unconventional ideas of moral incentives.  3. Evaluation of the effectiveness of the human resource management system  3.1 Assessment of the effectiveness of the use of human resources. Analysis of the personnel potential of the organization (quantitative and qualitative composition of personnel). Personnel movement. Working time balance. Labor productivity. Staff profitability.  3.2 Socio-economic assessment of the effectiveness of personnel activities in the organization. The concept and classification of personnel costs of the organization. The composition of the organization's personnel costs. Rules for the preparation of the budget for personnel costs. Indicators of the effectiveness of personnel activities. The relationship between the economic and social effect of personnel activities. An integrated approach to assessing the socio-economic efficiency of personnel activities implemented in the organization.			
Teaching and learning	Lecture	Practical training	Independent study	Exam
methods:	16+16 El	16+16 El	53	27
ECTS Credits:			ECTS	
Assessment:			mination	
		<b>International Business</b>		
Objectives:	The purpose of the discipline: the formation of students' practical skills and abilities that allow them to make decisions in a specific environment of international business; formation of a set of theoretical knowledge in the field of organizing international business processes; assimilation of modern theories of international trade and foreign direct investment, their most important mechanisms and methods.			
Content:  Teaching and learning	1. World Markets     2. International business environment     3. International Business Management     4. Management functions in international business     Lecture Practical training Independent study Exam			
methods:		-	,	
	32	48	37	27
ECTS Credits:			ECTS	
Assessment:	Examination			
	Busines	s in the context of globa	alization	
Objectives:	The purpose of the discipline: the formation of students' practical skills and abilities that allow them to make decisions in a specific environment of international business; formation of a set of theoretical knowledge in the field of organizing international business processes; assimilation of modern theories of international			

	trade and forei	gn direct investment, thei	r most important mechanisms	and methods.	
Content:	1. World Markets				
	2. International business en	2. International business environment			
	3. International Business M	anagement			
	4. Management functions in international business				
Teaching and learning	Lecture	Practical training	Independent study	Exam	
methods:	32	48	37	27	
ECTS Credits:		4 ECTS			
Assessment:		Exar	mination		
		Quality management			
Objectives:			e direction 38.03.02 "Manager		
			rdance with the requirements		
			of quality management of en	terprises.	
Content:	1. Quality management: ba				
	2. Legal and regulatory fram		ement		
	3. State regulation in the fi				
		4. Confirmation of the conformity of products, works, services and management systems to the established			
	requirements				
	5. Modern methods and tools of quality management				
		Models for assessing the performance of organizations in the field of quality			
	7. Quality and competitiveness				
	8. Historical overview of the				
Teaching and learning	Lecture	Practical training	Independent study	Exam	
methods:	16	32	60	36	
ECTS Credits:			ECTS		
Assessment:			mination		
		nal quality management			
Objectives:	The purpose of the discipline: training a bachelor in the direction 38.03.02 "Management" practical				
	professional skills of managing an organization (enterprise) in accordance with the requirements of the				
	educational standard and the formation of knowledge and skills in the field of quality management of				
	enterprises.				
Content:	<ol> <li>Quality management: basic concepts and categories of management</li> <li>Legal and regulatory framework for quality management</li> </ol>				
	3. State regulation in the field of quality				
		firmation of the conformity of products, works, services and management systems to the established			
	requirements				
5. Modern methods and tools of quality management					
	6. Models for assessing the	performance of organizat	ions in the field of quality		

	7. Quality and competitiveness 8. Historical overview of the role of quality			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	16	32	60	36
ECTS Credits:		2	ECTS	•
Assessment:		Exa	mination	
		Entrepreneurship		
Objectives:	of various organizational a and liquidation, the basic	nd legal forms, the procedus of their activities, as we		registration, reorganization
Content:	and liquidation, the basics of their activities, as well as organizational issues of privatization of state and municipal enterprises, bankruptcy of legal entities and individual entrepreneurs.  1. Business relationship 1.1. The essence of entrepreneurship and its types 1.2. Commercial organizational and legal forms of legal entities 1.3. Non-commercial organizational and legal forms of legal entities. Forms of association of legal entities 2. Organization of entrepreneurship 2.1. Establishment, registration and fundamentals of activities of legal entities 2.2. Insolvency (bankruptcy) 3. The concept and content of entrepreneurship 3.1. Introduction to entrepreneurship 3.2. The essence of entrepreneurship and its types 4. Basics of Law of Obligations 4.1. Obligations. Transactions 4.2. General provisions on the contract. Calculations 5. Business contracts 5.1. Contract of sale. Lease contract 5.2. Work agreement. Shipping. Loan 5.3. Mediation and other contracts			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	16	32+10KP	64	22
ECTS Credits:			FCTS	
Assessment:			nent / Course paper	
	Funda	mentals of International I	_ogistics	
Objectives:	about the basics of logisti	cs management of foreign	stem of theoretical knowledg economic activity of enterprismastering the necessary know	ses and firms; mastering by

	work at national and international levels; the acquisition of theoretical knowledge in material flow management and practical skills for the creative solution of the problems of organizing the transportation of products, the functioning of a warehouse, inventory management and the economic assessment of the effectiveness of logistics operations in both internal and external economic relations.				
Content:	1. Legal basis of international contracts, organization and support of an international sale and purchase transaction 1.1 Terms of delivery "INCOTERMS" Legal customs, "INCOTERMS - 2010". Delivery bases: peculiarities of their application, main characteristics. 1.2 The essence and methodological foundations of the organization of the international trade activities of the enterprise The essence and methodological foundations of the organization of the international trade activities of the enterprise: advantages and risks, forms of activities 1.3 Organization of operations of international trade activities and execution of documentation Types of international trade operations. Organization of operations in international trade of major commodity groups, in international trade in services. Documentation used in international trade. 2. Forms of settlement and financing in international trade 2.1 Forms of settlements in international trade Forms of settlements in international trade: payment orders, letters of credit, collection. 2.2 Forms of financing in international trade Forms of financing in international trade: banking products, guarantees of national export credit agencies (NECA). 3. State regulation of international trade in the Russian Federation 3.1 Tariff and non-tariff regulation State regulation of international trade: tariff and non-tariff methods. 4. Features of taxation in the implementation of international trade 4.1 Taxation of indirect taxes in the Russian Federation in the implementation of international trading activities Taxes paid in the implementation of international trading activities. Features of export and import with the member states of the Customs Union. 4.2 Taxation of income received from sources in the Russian Federation Peculiarities of taxation and				
Too object and leaving	Russian Federation. Avoidir	-	Trade a condense about	- France	
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	2	78	37	27	
ECTS Credits:			4 ECTS		
Assessment:			amination		
		ormation systems in logi			
Objectives:	logistic activities, the form who can competently form	ation of their skills in the n and use information sy	e content and functions of info e competent use of these sys ystems in logistics activities, re the most effective use of in	tems; training of specialists capable of mobilizing both	

Content:	integrated enterprise mana 5. General characteristics of 6. Management of producti 7. Sales management in ER 8. CRM systems	of logistics information synal structure of logistics in the structure of logistics in the structure of logistics in the structure of integrated engagement systems and their on, procurement and investigation.	ystems Information systems Interprise management syste Theoretical foundations	
Teaching and learning	Lecture	Practical training	Independent study	Exam
methods:				
	16	65Lab.	32	31
ECTS Credits:			4 ECTS	
Assessment:		,	ssment / Examination	
Objectives:	The purpose of the disciplin	Budgeting in logistics	sics of the theory of commercia	al hudgeting and the practice
	of in-house budgeting in organizations of various industries. As a result of studying the discipline, students should: know the basic principles of commercial budgeting; - know the difference between budgeting fo organizations of various types of activities; be able to draw up private and general budgets of organizations be able to form the elements that make up the production and sales budget: the budget for material resources the budget for labor costs for production, the budget for the cost of goods sold, the budget for commercial expenses and others; be able to form a cash flow budget; be able to choose the right tools for financial modeling; he able to make decisions and carry out planning based on an analysis of production costs.			ence between budgeting for ral budgets of organizations; udget for material resources, , the budget for commercial the right tools for financial
Content:	modeling; be able to make decisions and carry out planning based on an analysis of production costs.  1. Content and principles of management accounting. Cost classifications 1.1 Essence, content, principles and purpose of management accounting. Essence, content, principles and purpose of management accounting. Features of accounting management reporting. 1.2 Classifications of costs. Concepts and terminology for the classification of costs. Classification of costs by management objectives. 2. Selection and design of systems for accounting and cost control in organizations 2.1 Basics of calculating the cost of production The process of accounting for production costs. Cost accounting and costing objects. 2.2 Features of using the direct costing system Basic principles of the direct costing method. Incomplete cost concept. Organization of accounting. 3. Making decisions based on break-even analysis. 3.1 Building a break-even model. Basic principles of break-even analysis. Dynamics of conditionally variable costs. Features of assessing stepwise increasing costs.			

	Determination of margin income. Calculation of marginal income per unit of limited resource.  4. Regulatory accounting and standard costing. The concept of cost deviations, the reasons for their occurrence.  4.1 Regulatory accounting as a planning and cost control tool. Regulatory methods of cost accounting and costing. The regulatory framework of the organization.  4.2 Features of the assessment and analysis of deviations. Sales deviations. Cost variances. Features of the assessment and analysis of variances for overhead costs.  5. Budgeting. Organization of management accounting.  5.1 Budgeting. Objectives and concepts of preparation of estimates. Objectives and concepts of systems for preparing estimates. Types of budget systems. Static and dynamic estimates.  5.2 Problems of implementation and methods of organizing management accounting. Implementation of management accounting in the organization. Integrated system. Decentralization of management and a system of responsibility centers.					
Teaching and learning methods:	Lecture Practical training Independent study Exam					
	2	46	15	45		
ECTS Credits:		3	B ECTS	-		
Assessment:		Exa	mination			
	Glob	al supply chain manage	ment			
Objectives:	The purpose of the discipline: mastering by students of existing internationally recognized approaches to supply					
Content:	chain management and international logistics.  1. Basic concepts of supply chain management. Supply chain management strategy.  1.1 The globalization of the economy is the most important factor taken into account in the training of qualified specialists in management.  1.2 Supply chain management - concept and objectives.  1.3 Supply chain management strategy.  1.4 The levels of the planning system in supply chain management: strategic, tactical and operational.  1.5 Manufacturing strategies / Product positioning strategies. Supply chain strategies. Product / Process Matrix.  2. The process of planning sales and operations as a process of medium-term planning of the organization's activities  2.1 General characteristics of the process of planning sales and operations.  2.2 The structure of the planning of sales and operations for various industries.  2.4 Organizational aspects of the sales and operations planning process.  3. Demand management process  3.1 The concept of demand management. Demand management processes. Demand planning process.  3.2 Forecasting demand.  4. Inventory management in supply chains  4.1 General issues of inventory management.					

	4.2 Inventory managemen	t of nomenclature items.			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	-	33	12	27	
ECTS Credits:			2 ECTS		
Assessment:			amination		
		Purchasing Logistics			
Objectives:	skills in the field of theor effective decisions in the fi	y and practice of procure eld of procure			
Content:	<ol> <li>Organization and manage</li> <li>Selection of suppliers ar</li> <li>Management of material</li> </ol>	nd management of supply		on	
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	32	32	17	27	
ECTS Credits:			3 ECTS		
Assessment:			amination		
		Production Logistics			
Objectives:	master new tools, methods	s and models of production	cialists who understand the ex on logistics; who are able to c substantiate the effectiveness	orrectly explain the logistics	
Content:	1. Organization of the logistics system at the enterprise 2. Operational management in logistics and its tasks 3. Annual production program 4. Calculation of scheduling standards 5. Scheduling schedules				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	32	48	28	36	
ECTS Credits:			4 ECTS		
Assessment:		Exa	amination		
		Warehouse Logistics			
Objectives:	the principles and methods network and warehouse fa	Warehouse Logistics  The purpose of the discipline: the development of students' knowledge of the basic logistics of warehousing, the principles and methods of managing the logistics process within the framework of the formed warehouse network and warehouse facilities; development of students' knowledge and skills in the applied aspects of logistics in the light of the modern concept of an integrated approach to the formation and management of			

		cifically to the problems in t	the field of warehousing logistic	s at all levels of decision-		
Content:	making.  1. The concept of warehou	using logistics				
Content:	2. Development of a stora					
	3. Modern technical equip					
	4. Optimization of storage					
	<ul><li>5. Warehouse costs as par</li><li>6. System for evaluating v</li></ul>					
Tanching and learning			Indopondent study	Evam		
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	32	16	24	36		
ECTS Credits:		3	ECTS			
Assessment:		Exai	mination			
		Distribution Logistics				
Objectives:	The purpose of the discipl	ine: to form a holistic and	deep understanding of the con	cept and methodology for		
-			based on the system and proce			
Content:	1. Place and functions of distribution logistics					
	1.1 Place and functions of	1.1 Place and functions of distribution logistics				
	1.2 Interaction of Distribu	tion Logistics and Marketin	g			
	1.3 Return (reverse) logistics					
	2. Distribution systems					
	2.1 Distribution channel, chain, network					
	2.2 Distribution systems					
	2.3 Conflicts in distribution systems					
	3. Functioning of distribution channels					
	3.1 Intermediaries in distribution channels					
	3.2 Inventory managemer					
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	16	16	22	18		
ECTS Credits:	-		ECTS	-		
Assessment:		Graded	assessment			
		Digital Logistics				
Objectives:	The purpose of the discipl		etical and practical knowledge	in the field of information		
<b>3</b> · · · · · ·			ceraction between participants			
			specifics of work in various sec			
			mation of students' knowledge			

Content:	information technology, allowing them to effectively carry out logistics activities. The student must be able to use Internet resources, mobile and stationary devices to improve the efficiency of the logistics activities of the enterprise and interfirm interaction. The student must know the legal basis in the field of creation and operation of information systems and information protection, giving legal force to electronic documents. The student should be familiar with the practice of applying modern information technologies to organize digital logistics.  1. The concept and essence of digital logistics.  2. Technical, economic and legal foundations of digital logistics.  3. Automated enterprise resource management systems.  4. The main processes for implementing electronic commerce in the B2B sector.  5. Purchasing B2B systems.  6. Trading B2B, B2C systems.  7. Logistic resources on the Internet.  8. Digital logistics systems in the consumer sector.				
			on of legal entities with the s	state (B2G and G2B).	
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	-	16+16Lab.	31	9	
ECTS Credits:		2	2 ECTS		
Assessment:		Pass/Fa	il assessment		
	Inte	ernational transport logi	stics		
Objectives:	management, have practica	al skills in the formation o	have knowledge of modern co of transport systems, analysis		
Content:	the adoption of management decisions.  1. The place of transport systems in the logistics concept 1.1 Transport in economics and logistics 1.2 Features of management of transport systems 2. The main elements of transport systems and their characteristics 2.1 Elements of the economics of transport systems 2.2 Cargoes, Freight Traffic and Their Properties 2.3 Transport infrastructure 3. State regulation of transport activities 3.1 Methods of state regulation of transport activities 4. Services of transport systems 4.1 Transport operators and transport services 4.2 Contracts and documents related to transportation 4.3 Multimodal and intermodal transport 5. Features of various types of transport in the transport logistics 5.1 Features of different types of transport				

	5.2 Interaction of different modes of transport 6. Tasks of transport systems 6.1 Tasks solved in transport systems					
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	2	46	24	36		
ECTS Credits:		3 ECTS				
Assessment:		Exa	amination			
		<b>Inventory Management</b>				
Objectives:	means of managing the mathematical the life cycle of goods and	ain characteristics (quant d their application in the	ion of theoretical knowledge itative, qualitative, assortme e management of inventories bly and sale of practical skills i	nt and cost) at all stages of s in the field of commercial		
Content:	stocks 2. Classification of reserves 3. Forecasting stock require 4. Stock rationing 5. ABC-analysis of the state 6. XYZ-analysis of the state 7. Determination of parame 8. Business case for outsou 9. Determination of parame	Classification of reserves     Forecasting stock requirements				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
	-	48	15	9		
ECTS Credits:			2 ECTS			
Assessment:			il assessment			
		Educational foresight				
Objectives:	The purpose of studying the discipline: the formation of an idea of the practice of using online learning in the modern educational process, the use of educational analytics to assess the progress of one's own educational process, the disclosure of modern methods of building an educational trajectory to empower students. Exploring the specific uses of online courses in the educational process.					
Content:	1. Basic concepts and defin 1.1. Electronic information 1.2. Overview of education	itions of e-learning and c and educational resource al platforms	online learning	Acquaintance with foreign		

Teaching and learning	educational platforms. 2.1. Features of courses hosted on various educational platforms. 3. Independent study of an online resource. Mandatory study of a resource posted on a foreign platform. 3.1. Choosing a course for self-study. 4. Passing intermediate tests of an online resource to demonstrate the progress of the study of the material 4.1. Integration of an online course into the educational process. 5. Work on the forum of an online resource 5.1. Communication in the online space.			
methods:	Lecture 6	Practical training	Independent study 327	Exam 27
ECTS Credits:		10	ECTS	2,
Assessment:	Pass		assessment / Pass/Fail assessr	ment
		Career adaptability	, ,	
Objectives:  Content:	The purpose of studying the discipline: the formation of an idea of the practice of using online learning in the modern educational process, the use of educational analytics to assess the progress of one's own educational process, the disclosure of modern methods of building an educational trajectory to empower students.  Exploring the specific uses of online courses in the educational process.  1. Basic concepts and definitions of e-learning and online learning 1.1. Electronic information and educational resources: definition and types 1.2. Overview of educational platforms 2. Acquaintance with online resources hosted on open educational platforms. Acquaintance with foreign educational platforms. 2.1. Features of courses hosted on various educational platforms. 3. Independent study of an online resource. Mandatory study of a resource posted on a foreign platform. 3.1. Choosing a course for self-study. 4. Passing intermediate tests of an online resource to demonstrate the progress of the study of the material 4.1. Integration of an online course into the educational process. 5. Work on the forum of an online resource			
To a de in a condition with a	Lastona		n in the online space.	F
Teaching and learning methods:	Lecture 6	Practical training	Independent study 327	Exam 27
ECTS Credits:	0	- 10	ECTS	
Assessment:	Pass		assessment / Pass/Fail assessr	ment
Objectives:	The purpose of studying the knowledge, skills and ability experience, acquire organization.	Practice for obtaining primary professional skills and abilities  The purpose of studying the discipline: practice is carried out in order to form and consolidate professional knowledge, skills and abilities obtained as a result of theoretical training, as well as to study production experience, acquire organizational skills and form a system of key competencies; the purpose of educational practice is to deepen the knowledge gained in the process of theoretical training and the acquisition of the		

	necessary professional skil	necessary professional skills and abilities in accordance with the chosen direction of training.				
Content:	1. Preparatory stage:			_		
	1.1. Development of an individual task.					
			ectives, content and order of	internship.		
	1.3. Acquaintance with the	place of the practice.				
	2. The main stage:					
			ial and technological informat	tion.		
	2.2. Implementation of an	individual assignment.				
	3. Final stage:					
	3.1. Preparation and execu		τ.			
To a china and languing	3.2. Report protection (inte	•	To do a so do ak akanda	- Fireman		
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam		
methods:						
	72 -					
ECTS Credits:			2 ECTS			
Assessment:		Pass/Fail assessment				
		professional skills and p				
Objectives:	The purpose of studying the discipline: practice is carried out in order to form and consolidate professional					
		knowledge, skills and abilities obtained as a result of theoretical training, as well as to study production				
	experience, acquire organizational skills and form a system of key competencies; the purpose of the industrial					
	practice is to gain practical experience, including independent activity at the enterprise (in the organization) and competencies in the fields and (or) spheres of professional activity.					
	•	elds and (or) spheres of p	rofessional activity.			
Content:	1. Preparatory stage:					
	1.1. Development of an individual task.					
	1.2. Organizational meeting to clarify the goals, objectives, content and order of internship.					
	<ul><li>1.3. Acquaintance with the place of the practice.</li><li>2. The main stage:</li></ul>					
	2. The main stage: 2.1. Collection and processing of regulatory, industrial and technological information.					
	2.1. Collection and processing of regulatory, industrial and technological information.  2.2. Implementation of an individual assignment.					
	3. Final stage:	murviduai assigiiment.				
	3.1. Preparation and execu	tion of the practice report	+			
	3.2. Report protection (inte					
Teaching and learning Lecture Practical training Independent study Exa						
methods:						
			252			
ECTS Credits:	-		252 7 <i>ECTS</i>	_		
Assessment:						
ASSESSITIETTE.	Pass/Fail assessment/Pass/Fail assessment					

		Undergraduate practice	2		
Objectives:	knowledge, skills and abili experience, acquire organize practice is to deepen the l	The purpose of studying the discipline: practice is carried out in order to form and consolidate professional knowledge, skills and abilities obtained as a result of theoretical training, as well as to study production experience, acquire organizational skills and form a system of key competencies; the purpose of educational practice is to deepen the knowledge gained in the process of theoretical training and the acquisition of the necessary professional skills and abilities in accordance with the chosen direction of training.			
Content:	1.2. Organizational meeting 1.3. Acquaintance with the 2. The main stage: 2.1. Collection and process 2.2. Implementation of an 3. Final stage: 3.1. Preparation and execu	<ol> <li>1.1. Development of an individual task.</li> <li>1.2. Organizational meeting to clarify the goals, objectives, content and order of internship.</li> <li>1.3. Acquaintance with the place of the practice.</li> <li>2. The main stage:</li> <li>2.1. Collection and processing of regulatory, industrial and technological information.</li> <li>2.2. Implementation of an individual assignment.</li> </ol>			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	-	-	288	-	
ECTS Credits:			8 ECTS		
Assessment:			d assessment		
		innovation and investm			
Objectives:	The purpose of the discipline: the formation of students' ideas about the conceptual approaches and foundations of innovation and investment management at modern enterprises, ideas about the domestic and foreign experience of innovation and investment management; students gaining knowledge about the organization of innovation and investment activities and their assessment, taking into account the modern requirements of innovative development and the state of the investment climate; students gaining skills in the development and design of innovations, the application of methods and tools for managing innovations, as well as providing investment support for innovative projects for their successful commercialization at enterprises of various forms of ownership and types of activity; obtaining by students the skills of practical application of models of economic evaluation of investments.				
Content:	<ul><li>2. Organization and forms</li><li>3. Planning and forecasting</li><li>4. Efficiency of activity in t</li><li>5. Forms and features of in</li><li>6. Cash flow as a key elem</li></ul>	of various forms of ownership and types of activity; obtaining by students the skills of practical application of models of economic evaluation of investments.  1. Place and role of innovation management in the organization's management system. 2. Organization and forms of innovation management 3. Planning and forecasting in the innovation sphere 4. Efficiency of activity in the innovation sphere 5. Forms and features of investment in the form of capital investments 6. Cash flow as a key element of investment analysis 7. Assessment of the economic efficiency of investments			

	8. Methods for determining the discount rate 9. Types and forms of investment financing 10. Analysis and assessment of investment project risks 11. Software and information support for investment analysis				
Teaching and learning methods:	Lecture	on support for investment Practical training	Independent study	Exam	
	32	32+32CW	121	35	
ECTS Credits:			7 ECTS		
Assessment:	Pass/Fail assessm	ent + Course paper / Pass	fail Examination with evaluat	ion + Course paper	
		Business design		• •	
Objectives:	to make business decisions	; the formation of theore ment design and evalua	n of students' practical skills a tical knowledge and practical ting the effectiveness of inve the sphere of services.	skills in the field of business	
Content:	<ol> <li>Development of a busine</li> <li>Assessment of risks, final</li> <li>of its implementation</li> </ol>	<ol> <li>Content of business planning and investment planning</li> <li>Development of a business plan</li> <li>Assessment of risks, financial viability of the business plan and the commercial effectiveness of the results</li> </ol>			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	16	32+10CW	10	40	
ECTS Credits:			3 ECTS		
Assessment:			n / Course paper		
		on the technical and eco			
Objectives:	The purpose of the discipline: mastering by students a system of knowledge and skills to identify the relationship between technical characteristics and economic results of production; mastering the methods of ensuring the scientific and economic feasibility of the plans of the enterprise; study of methods for determining the economic efficiency of the use of material, labor and financial resources; mastering control methods for the compliance of the enterprise with the principles of self-sufficiency, self-financing.				
Content:	<ol> <li>Analysis of production and sales of products</li> <li>Analysis of the production potential of the enterprise and its use</li> <li>Analysis of production costs</li> <li>Analysis of financial results</li> </ol>				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	16	16+16CP	36	24	

ECTS Credits:	3 ECTS				
Assessment:		Graded assessment / Course project			
			ecture of the enterprise		
Objectives:	The purpose of the discipline: acquaintance with the methodological foundations of IT architecture management, best practices in organizing the activities of an IT service, various concepts and models of IT management; mastering the methods, standards and means of organizing the process approach and managing the quality of the provision of IT services that meet the business needs of the enterprise.				
Content:	1. IT architecture as an element of building an effective enterprise management system 2. IS architecture as a basic element of IT architecture and enterprise architecture. 3. Proprietary IP implementation methodologies. 4. Project management of IS implementation. 5. Maintenance of IS.				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	22	22+10CW	32	22	
ECTS Credits:	3 ECTS				
Assessment:	Graded assessment / Course paper				
		Complex course project	t		
Objectives:	The purpose of studying the discipline: development of abilities for independent work in solving the developed professional tasks, problems and issues; consolidation, deepening and generalization of the knowledge gained by students in theoretical and practical classes in the framework of previous periods of study, the application of knowledge, skills and abilities in solving complex professional problems.				
Content:	<ol> <li>Essence, goals, basic principles of research activities</li> <li>Conducting research on secondary sources of information</li> <li>Research methods. Conducting research with collection primary information</li> <li>Determination of issues to be developed in a comprehensive course project. Formulation of the problem.</li> <li>Collection of information and analysis of the collected results. Preparation of the defense of a complex course project</li> </ol>				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	2	33+10CW	77	22	
ECTS Credits:	4 ECTS				
Assessment:	Graded assessment / Course paper				
	Organiz	ational and managerial			
Objectives:	The purpose of studying the discipline: practice is carried out in order to form and consolidate professional knowledge, skills and abilities obtained as a result of theoretical training, as well as to study production				

	experience, acquire organizational skills and form a system of key competencies; the purpose of the industrial practice is to gain practical experience, including independent activity at the enterprise (in the organization) and competencies in the fields and (or) spheres of professional activity.			
Content:	1. Preparatory stage: 1.1. Development of an individual task. 1.2. Organizational meeting to clarify the goals, objectives, content and order of internship. 1.3. Acquaintance with the place of the practice. 2. The main stage: 2.1. Collection and processing of regulatory, industrial and technological information. 2.2. Implementation of an individual assignment. 3. Final stage: 3.1. Preparation and execution of the practice report. 3.2. Report protection (intermediate attestation).			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	-	-	288	-
ECTS Credits:		8	B ECTS	
Assessment:		Pass/Fai	l assessment	
		Basics of project activitie		
Objectives:	The purpose of studying the discipline: familiarizing students with the basics of project activities in order to further apply the acquired knowledge and skills to solve specific practical problems using the project method; developing students' consciousness of the importance of collective work for obtaining a result, the role of cooperation, joint activities in the process of performing creative tasks; development of the ability to communicate.			
Content:	Module 1. Initiation (design)  1. General understanding of project activities  2. Team building  3. Team communication  4. Generation of ideas, evaluation and selection of project ideas  5. Development of requirements for the result  Module 2. Preparation and planning (development)  6. Project life cycle  7. Project planning  Module 3. Implementation  8. Execution of the project  9. Control of project implementation  Module 4. Completion (presentation of results)  10. Completion of the project. Preparation of SGW			

Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	2+14El.	8+8EI.	67	9	
ECTS Credits:	3 ECTS				
Assessment:	Pass/Fail assessment/ Settlement and graphic work (SGW)				
	Project management by industry and type of economic activity				
Objectives:	The purpose of studying the discipline: studying the basics of project management necessary for the organization and successful conduct of research, production, economic, commercial and financial activities of an enterprise (organization); training in the effective application and justification of the use of existing management technologies; familiarization with the tools and methods of project management at all stages of the project life cycle.				
Content:	1. Project Integration Management 2. Project Scope Management 3. Project time management 4. Project cost management 5. Project quality management 6. Project resource management 7. Project communications management 8. Risk management 9. Procurement management 10. Stakeholder management				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	24	16+10CP	7	51	
ECTS Credits:			3 ECTS	-	
Assessment:		Examination	n / Course Project		
Defense of the	final qualifying work, includ	ling preparation for the d	lefense procedure and the d	efense procedure	
Objectives:	State final examination is carried out in order to establish the level of preparedness of a graduate of a higher educational institution to perform professional tasks and the compliance of his training with the requirements of independently established educational standards and the main educational program in the direction of training (specialty) of higher education.				
Content:	The final work should continued the Title page; The task; Abstract; Content; Introduction;	tain the following sections	:		

	Main part;				
	Conclusion;				
	List of sources used;				
	Applications.				
Teaching and learning	Lecture Practical training Independent study Exam				
methods:	Lecture	Tractical training	independent study	EXCIT	
memousi					
	-	-	216	-	
ECTS Credits:		(	6 ECTS		
Assessment:					
		Creative semesters			
Objectives:	The purpose of studying the	ne discipline: to provide	students with the necessary	theoretical knowledge, the	
	methodology of creative an	alysis in the system of so	cio-cultural education by mea	ns of performing arts for the	
	formation of a creative per	sonality of a human figu	re, a competitive specialist o	f the "new generation"; the	
	formation of a comprehensi	vely and harmoniously de	eveloped personality, capable	of creative and professional	
	self-development in the pro	fessional sphere.		·	
Content:					
	2. Music and words are swo	. Music and words are sworn friends			
	3. Musical time. Temporary	nporary and temporary			
	4. From the style of the era	- to the composer's styl	e		
	5. Program in music: hint o	r blinkers			
	6. Tradition and Innovation	in the Art of Music			
	7. Cultural transfer in the s	ystem of literary interact	ions		
	8. The creative individuality	of the poet and writer a	s an object of Study		
	9. Communication strategie	s "I" -narrative			
	10. Genres and genre generalizations in the professional sphere				
Teaching and learning	Lecture	Practical training	Independent study	Exam	
methods:		_	,		
	1.0		1.0	4	
ECTS Credits:	16 - 16 4				
	1 ECTS				
Assessment:		•	il assessment		
		rces and information ret			
Objectives:	The purpose of studying the discipline: acquiring basic knowledge that allows you to effectively search for				
	information resources from the library fund - printed publications, electronic resources and databases - for the				
successful development of various disciplines; the formation of universal competencies					
	information resources, including taking into account the peculiarities of licensing restrictions for electrons				
	resources on the Internet.				
Content:	1. Classification of information resources				

	2. The concept and main components of the information infrastructure of society 3. Goals and objectives of state policy in the field of information resources 4. Government and commercial reference information systems 5. Educational resource: traditional, modern 6. Definition, types and features of application in the educational process 7. Digital libraries: areas of work 8. Electronic textbook. Electronic tutorial 9. Objects of information retrieval 10. The structure of the tree-like thematic directory 11. Simple search. Advanced Search 12. Building a complex query. Semantic search				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	1+9El.	13El.	45	4	
ECTS Credits:			2 ECTS		
Assessment:	Pass/Fail assessment				
	The basics of working in an electronic information and educational environment				
Objectives:	The purpose of studying the discipline: studying the principles of teaching in the electronic information and educational environment of the university. As a result of studying the discipline, students must confidently master the skills of gaining access to electronic information and educational resources and personal services.				
Content:	E-learning at SPbPU. Electronic information and educational environment and its components. Personal services for students.     Online courses in the educational process. Resources of the information and library complex				
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam	
	2 4 21 9				
ECTS Credits:	1 ECTS				
Assessment:	Зачет				
	Professionally oriented course of the second foreign language				
Objectives:	The purpose of studying the discipline: the use of a foreign language in everyday professional communication; translation and business correspondence in compliance with all norms of language equivalence; work with professional literature in order to obtain professional information.				
Content:	1. A career in the business world. 1.1. Building a career (education and career) 1.2. Information (information systems and communications) 1.3. Quality (concept of quality, quality standards) 1.4. Feedback				

	2. Business and business problems 2.1. Increase in sales 2.2. Starting a new business 2.3. Financial control 2.4. Ethical trade			
Teaching and learning methods:	Lecture	Practical training	Independent study	Exam
	-	30	33	9
ECTS Credits:	2 ECTS			
Assessment:	Pass/Fail assessment			